



Appendix 1

## **Kent and Medway STP Update and Links with the Health and Wellbeing Board**

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*Transforming health and social care in Kent and Medway* is a partnership of all the NHS organisations in Kent and Medway, Kent County Council and Medway Council. We are working together to develop and deliver the Sustainability and Transformation Plan for our area.



# K&M STP Priorities

## Stroke

- Establishment of Hyper Acute Stroke Units – Three HASUs proposed in Kent and Medway
- Currently at the Pre Consultation Business Case (PCBC) stage
- NHS England support in early 2018
- Public consultation will begin after approval by NHS E. Estimated March 2018

## East Kent Acute Services

- Work is ongoing to refine current options
- Due diligence being undertaken around an offer from local developer
- Formal options appraisal process of short list to begin mid January 2018



## K&M STP Priorities

### System Transformation

- Establishment of a single strategic commissioner for Kent and Medway
  - Currently working with the eight Clinical Commissioning Groups to move towards achieving this
  - Tight timeline set by NHS England
- Development of Accountable Care Partnerships (ACPs) across East and Medway, North and West Kent being seen as Provider collaborations
- Ensuring local commissioning is not compromised and relationships/work continue
- Working to identify strategic/local commissioning split
- Accountable Care System seen as a Kent and Medway wide footprint
- Providers moving to a Memorandum of Understanding to collaborate, particularly on back office and productivity



## Local Care

- Key Priority
- Money from development of models to implementation in conjunction with CCGs and other partners
- Current investment case in outline needs to be refined in order to ensure central funding
- Where possible, we are looking to bring forward schemes to impact on this winter
- Integration of Public Health priorities in design and implementation



## Winter

- Expectation of a very challenging winter period
- The STP will contribute to helping to manage the system through the next few months
  - Effective use of existing meetings
  - Staff/bank agencies across Kent and Medway
  - Co-ordinating A&E Delivery Boards



## Other Areas:

### Public Health Agenda

- Integrate into all business cases
- Integrate particularly with Local Care

### Mental Health

- Extensive progress made
- Integration into Local Care and System Transformation
- Equal focus on physical and mental health together
- Outstanding work to encompass CAMHS

### Digital

- Key enabler
- Work together to break down issues particularly around Information Governance

### Workforce

- Kent and Medway-wide bank and agency management
- Bid for Medical School



## STP and HWB Relationship for consideration

- Need to streamline governance of the STP
- The need to better understand and manage the statutory versus the programme (STP) governance arrangements (including Health and Wellbeing Boards) The need to link to other structures and arrangements (Learning Centre for Clinical and Social Innovation, Academic Health Science Network, Mascoe...)
- Particular issues around priority areas such as children and cancer and how we link to existing arrangements to order to plan robustly (e.g. 0 to 25 Health and Wellbeing Transformation Board, Local Maternity System (LMS) network, Cancer Alliance...)
- Link to district and borough councils
- A recognition that there is no perfect governance structure and we have to work with the existing primary legislation



- Development of a single strategic commissioner (potentially a single CCG in time) and accountable care arrangements will help re-establish the cohesiveness of the relationship with upper tier Health and Wellbeing Boards
- Is there a potential for a single Kent and Medway Health and Wellbeing Board?





## A number of areas where the STP would welcome leadership from the Health and Wellbeing Boards:

- Leading on the STP work on prevention and wellbeing, which we are struggling to progress (can't just be an investment strategy, although will be part of local care development)
- A champion for integration in local care delivery, including working with the STP to establish a Kent and Medway Local Care Board
- Population health needs informing the case for change and as a sponsor of the case for change



## The STP provides the opportunity for prevention to be embedded in health and social care strategy for Kent and Medway

### Prevention strategy

- The Prevention workstream is being led by Directors of Public Health at KCC and MUA
  - The strategy has focussed on developing business cases around obesity and smoking as well as ensuring there is a prevention focus in the system-wide programmes, such as the Cancer Alliance and Local Maternity System
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### Next steps

- The Prevention workstream is discussing with the STP Finance Group the development of a finance model for funding additional prevention activity
  - The development of a Kent and Medway Clinical Strategy will be based on a refreshed case for change and needs assessment, which is being led by the DPHs and to be delivered in early 2018
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### HWB support

- HWB input into the development of business case approach will help to support the investment by the health and social care system into prevention
- HWB support for aligning the case for change with the JSNA will ensure that the clinical strategy is prioritising the appropriate population health needs



## The HWB could provide support with the development of the Clinical Strategy

- Owning the Case for Change
- Focus on aligning the Case for Change with the Joint Strategic Needs Assessment

